

# **Intelligent Synthesis Environment Initiative**

# COST AND RISK MANAGEMENT TECHNOLOGY ELEMENT



ISE Government Agency Workshop Washington, D.C. June 22 - 23, 1999

Arlene Moore, Manager, CRMT a.a.moore@larc.nasa.gov (757) 864-4407



# **Cost and Risk Management Technology**

#### **Vision**

Enhance the decision-making process by the infusion of relevant and timely cost, economic, schedule and risk information throughout the system life cycle.

#### Goals

Provide NASA with life cycle cost and risk management models, tools, and methodologies

Provide validated tools for life cycle simulations early and throughout the life cycle

Establish basis for trades between performance, cost, schedule and risk parameters

### **Challenges**

Cost and risk capability across all mission types and over the full life cycle

Databases and data collection practices

Reliable, credible, validated, rapid tools and models Integration of cost and risk into the trade space

### **Approach**

Build from existing capability

Use large-scale testbeds to determine requirements and priorities

Generate Technology Roadmaps Develop integratable advanced cost and risk management tools for life cycle simulations

#### **WBS**

Cost, Schedule and Risk Synthesis

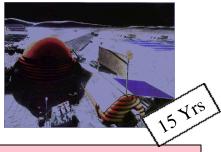
Advanced Risk Management Tools

Advanced Cost Tools

# **Cost and Risk Management Technology**



5 Vis



**Focus:** 

Improved Life-Cycle Cost, Risk, and Schedule Models Reliable Cost, Risk, Schedules Integrated in Life-Cycle Simulations Life-Cycle Optimization Trading Performance, Costs, Risks, & Schedule

#### **Metrics**

Credibility
Speed
Fidelity
Integration

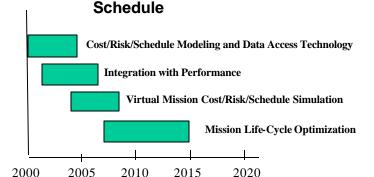
- Early Design
- Days-Weeks
- System Elements
- Enterprise Specific

- Design/Development
- Minutes-Hours
- Process Details
- All Enterprises

- Mission-in-the-Computer
- Milliseconds-Seconds
- Virtual Development
- All Missions

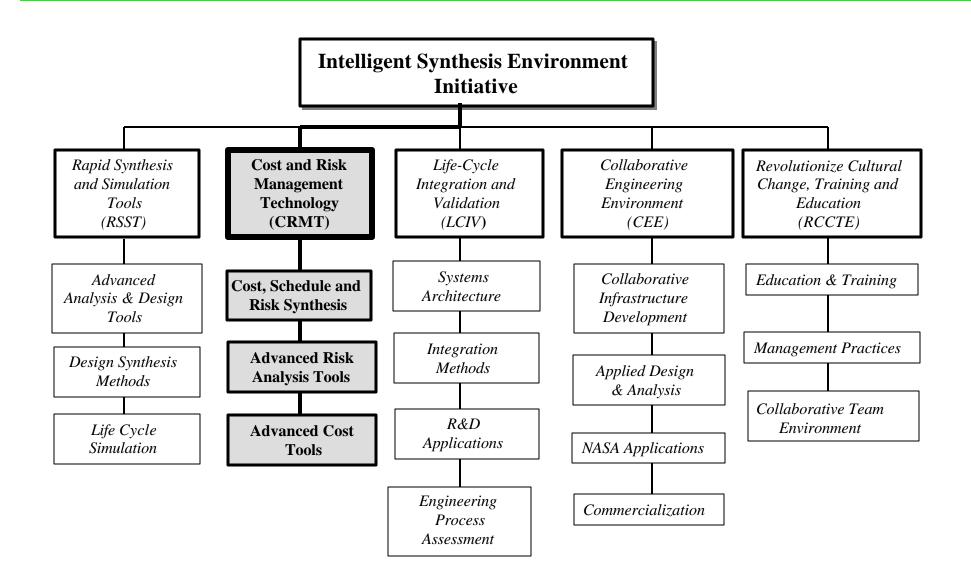
### **Objectives/Impacts:**

- Validated reliable, high-fidelity tools for mission life-cycle cost, risk, and schedule prediction
- Integration of cost, risk, and schedule with mission performance in the design trade process
- Track cost, risk and schedule parameters throughout the life cycle
- Impact: Enable early mission and technology investment decisions to reduce wasted/discarded effort to negligible level





# **WORK BREAKDOWN STRUCTURE**





# **CRMT TEAM STRUCTURE**

**Intelligent Synthesis Environment Initiative** 

**Cost and Risk Management Technology (CRMT)** 

Lead: Arlene Moore, LaRC Deputy: Kelley Cyr, JSÇ

**CRMT Management Team** 

Lead: Arlene Moore Deputy: Kelley Cyr

NASA Center Representatives from KSC, GRC, GSFC, JPL, MSFC, SSC

**CRMT Technical Working Group** 

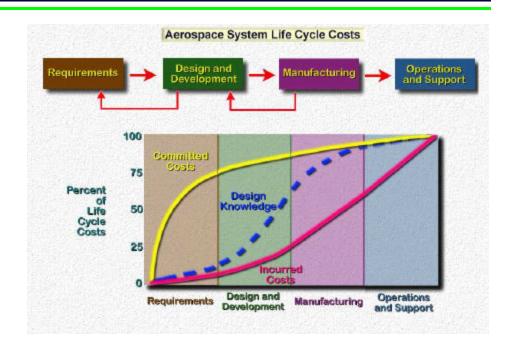
Lead: Kelley Cyr

Representatives from NASA, Other Government Agencies, Industry and Academia



# **Background**

- Better cost methods cited as a critical science and engineering challenge:
  - Lack of accurate costing methods
  - Long model development and simulation time
- NASA policy
  - Stresses risk management as an integral part of project management
  - Requires that a risk management plan be developed before program approval



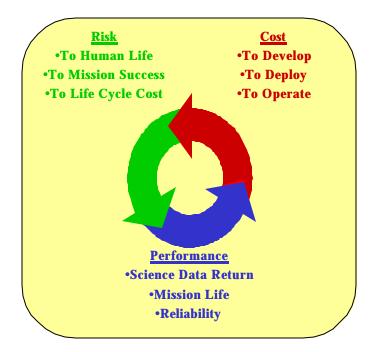
- Changing environment:
  - Shift in budgetary environment
  - "Better, Faster, Cheaper" NASA has undergone a radical change in the way it conducts missions
  - "Pathways to the Future" -- Future missions will take revolutionary leaps



# **Integrated Approach**

- Provide **validated** advanced cost and risk analysis methods and tools for:
  - Integration into the design environment for early and often feedback into life-cycle analysis
  - Computational simulations
    - Utilize advanced methods, such as genetic algorithms, fuzzy logic, et. al.
    - Simulate the processes
    - Link time parameter (I.e., product/mission schedule) directly with cost and risk
  - Produce **near-real time** information for **practicing** scientists and engineers and managers

### **NASA's Mission Life Cycle Analysis**





# **CRMT SUMMARY**

- Need for improved capability in cost and risk analysis is universal and widely recognized
- The challenges presented by this need are shared by Government organizations and industry
- Revolutionary change will happen through partnerships and collaborations